



REPUBLIC OF THE PHILIPPINES
NATIONAL ECONOMIC AND DEVELOPMENT AUTHORITY



CONNECTING MINDS, CHARTING NEDA'S DIRECTIONS

2019 ANNUAL REPORT

2019
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REPORT**

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TABLE OF CONTENTS

1	About NEDA
2	Organizational Structure
3	NEDA Board
5	Secretary's Message
7	NEDA in 2019
9	Socioeconomic Policy and Planning
10	The National Transport Policy: Achieving the Philippines' Transport Vision
20	<i>AmBisyon Natin 2040: Lakbay ng Bayan, Walang Maiiwan</i>
27	National Investment Programming
29	National Development Monitoring and Evaluation Program
32	Organizational Development
35	Strategic Linkages
40	Attached Agencies
41	Consolidated Statement of Financial Position
42	Consolidated Statement of Financial Performance
44	Directory of Officials

ABOUT NEDA



The **National Economic and Development Authority (NEDA)** is the country's premier socioeconomic planning body, highly regarded in macroeconomic forecasting, policy research, and analysis; an acknowledged institution in providing high-level policy advice, developing consensus, and setting agenda for inclusive development.



VISION

NEDA envisions a country where public and private sectors perform their respective roles efficiently, such that people have equal access to opportunities, resulting in inclusive development and zero poverty.



MISSION

NEDA's mission is to formulate continuing, coordinated, and fully-integrated socioeconomic policies, plans, and programs to enable and empower every Filipino to enjoy a *matatag, maginhawa, at panatag na buhay*.

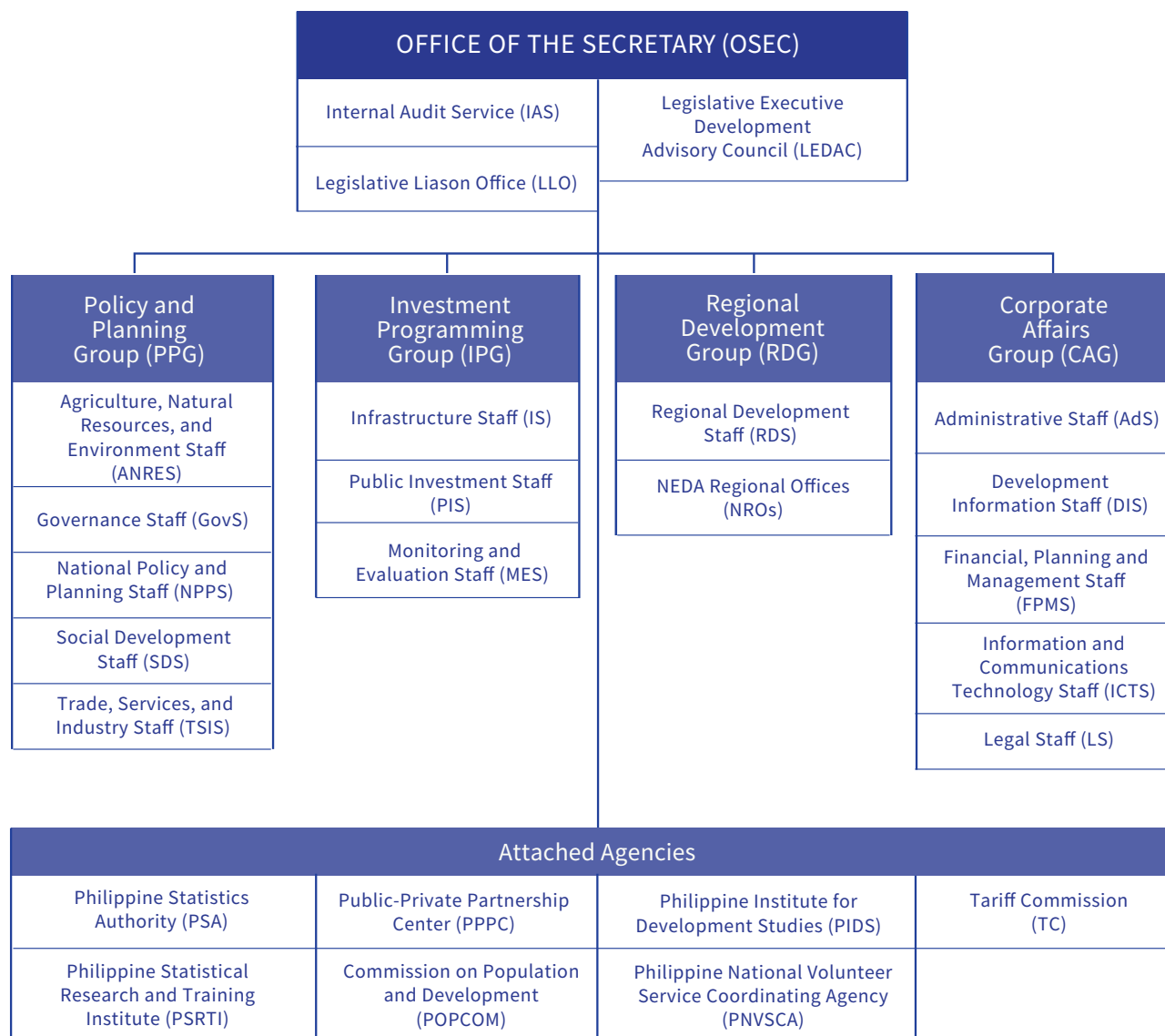


CORE VALUES

NEDA's core values are **Integrity, Professionalism, and Excellence.**



ORGANIZATIONAL STRUCTURE



NEDA BOARD

On October 20, 2017, President Rodrigo Roa Duterte issued Administrative Order No. 8, s. 2017, reconstituting the present NEDA Board.

EXECUTIVE COMMITTEE

CHAIRPERSON			
Rodrigo R. Duterte <i>President of the Philippines</i>			
VICE-CHAIRPERSON			
Ernesto M. Pernia, Ph.D.* <i>Secretary of Socioeconomic Planning</i> National Economic and Development Authority			
MEMBERS			
Salvador C. Medialdea <i>Executive Secretary</i>	Karlo Alexei B. Nograles <i>Cabinet Secretary</i> Office of the President	Wendel E. Avisado <i>Secretary</i> Department of Budget and Management	Alfonso G. Cusi <i>Secretary</i> Department of Energy
Carlos G. Dominguez <i>Secretary</i> Department of Finance	Mark A. Villar <i>Secretary</i> Department of Public Works and Highways	Ramon M. Lopez <i>Secretary</i> Department of Trade and Industry	Arthur P. Tugade <i>Secretary</i> Department of Transportation
Emmanuel F. Piñol <i>Chairperson</i> Mindanano Development Authority		Benjamin E. Diokno <i>Governor</i> Bangko Sentral ng Pilipinas	

INTER-AGENCY COMMITTEES

Seven inter-agency committees assist the NEDA Board in the performance of its functions.

1. Development Budget Coordination Committee (DBCC)
2. Infrastructure Committee (InfraCom)
3. Investment Coordination Committee (ICC)
4. Social Development Committee (SDC)
5. Committee on Tariff and Related Matters (CTRM)
6. Regional Development Committee (RDCom)
7. National Land Use Committee (NLUC)

*Succeeded by Acting Secretary Karl Kendrick T. Chua, who was appointed to the position on April 20, 2020.

SECRETARY'S MESSAGE



Through the years, NEDA has been committed in performing its mandate as the country's premier socioeconomic planning and policy coordinating body. In steering progress through providing sound policy advice, developing consensus, and setting agenda for inclusive development, NEDA's contribution to nation-building remains resolute and essential.

At the start of my term as the Socioeconomic Planning Secretary in 2016, we were faced with the challenge of bringing about change and making this change felt by the Filipino people. A vision was already in place through *AmBisyon Natin 2040* or the Filipino people's collective aspiration of a *matatag, maginhawa, at panatag na buhay para sa lahat*. It was then a matter of formulating a plan and laying the groundwork towards the realization of this vision.

In 2016, NEDA focused on creating a conducive policy environment that allowed for pivotal reforms and sharpening strategies through the crafting of the Philippine Development Plan (PDP) 2017-2022, the first of four medium-term development plans geared towards *AmBisyon Natin 2040*. The following year, NEDA worked on balancing its efforts in accomplishing President Rodrigo Roa Duterte's "change challenge" while sustaining the strides made by the previous administration. In 2018, NEDA celebrated its 45th Founding Anniversary* along with the passage of several landmark legislations such as the Philippine Identification System (PhilSys) Act, the Ease of Doing Business and Efficient Government Service Delivery Act, and the Universal Access to Quality Tertiary Education Act, which helped lay down a solid foundation for the achievement of the country's medium-term PDP objectives towards its long-term vision.

* NEDA's founding anniversary, as recently rectified by the National Historical Commission of the Philippines, is on December 23, 1935. Thus, NEDA celebrated its 83rd instead of 45th Anniversary in 2018.

In 2019, NEDA continued to push for game-changing reforms and helped fast-track the implementation of legislations. NEDA was at the forefront of crafting various implementing rules and regulations such as those for the Rice Tariffication Act, the National Transport Policy, and the Philippine Innovation Act. The implementation of the pilot registration for the PhilSys commenced in November 2019 and since then, the Philippine Statistics Authority has been continuously working towards expanding its coverage.

NEDA likewise facilitated the approval of 77 projects under the Duterte Administration, with a resource requirement amounting to at least PHP2.5 trillion for the past four years. Seventeen of these projects were approved in 2019, with worth at least PHP352.61 billion. Majority of these were infrastructure projects in support of the Build Build Build Program.

As we reached the midterm of the PDP 2017-2022 implementation, NEDA facilitated an assessment and review of what has been achieved thus far. NEDA coordinated and organized the conduct of nationwide consultations for the updating of the PDP 2017-2022, the Regional Development Plans, and their accompanying documents such as the Results Matrices and the Public Investment Program.

As of 2019, the Philippines has so far achieved or surpassed most of its major PDP 2017-2022 medium-term targets including the goal of lowering overall poverty rate from 23.3 percent in 2015 to 16.6 percent in 2018. The country's rank in terms of the Global Innovation Index also improved significantly in 2019, from 73rd of 126 economies in 2018 to 54th rank out of 129 economies. The target is for the country to be among the top one-third by 2022 (40th to 42nd rank) in pursuit of being a globally competitive knowledge economy.

It was also in 2019 when NEDA pushed for establishing a strong culture of development planning in the country. This came in the form of a proposed legislation, the NEDA Bill, which also acknowledges that NEDA, as an oversight agency in the Philippine government, needs to be strengthened and empowered for it to be able to fully perform its functions that are not limited to coordination and planning, but also exacting more accountability from government agencies. This initiative will primarily contribute to efforts in ensuring that the government's planned strategies, programs, and projects and issued policies will be implemented more efficiently and effectively. It will be particularly helpful in ensuring that these plans and programs will yield the intended outputs and outcomes.

The theme “**Connecting Minds, Charting NEDA's Directions,**” speaks of NEDA's commitment to ensuring that a whole-of-government and whole-of-society approach is in place through a well-coordinated development planning cycle in the country — from planning, investment programming, budgeting, and monitoring and evaluation; and in the process, pursuing the continuous development of the institution for it to better serve the people.

As the Latin saying goes, *salus populi suprema lex* or the welfare of the people is the supreme law. NEDA remains guided by the principle of placing the Filipino people in the center of our plans or *sentro ang tao sa ating plano*. In the coming years, amidst any challenges the country will face, NEDA will remain relentless in its pursuit of the Filipino people's welfare.

Mabuhay ang NEDA, para sa Pilipino tungo sa AmBisyon Natin 2040!



ERNESTO M. PERNIA, Ph.D.
Secretary of Socioeconomic Planning
(June 2016 – April 2020)

NEDA in 2019

658 •

POLICY PAPERS, TECHNICAL
REPORTS, IMPACT ANALYSES,
AND RECOMMENDATIONS

USD16.68B •

WORTH OF OFFICIAL
DEVELOPMENT
ASSISTANCE REVIEWED

17 •

BIG-TICKET PROJECTS
APPROVED WORTH

PHP352.61 BILLION





SOCIOECONOMIC POLICY AND PLANNING

NEDA coordinates the formulation, updating, and advocacy of the long-term development agenda; development plans at the national and regional levels; and other necessary plans related to development (i.e., spatial development framework plans, post-disaster recovery, rehabilitation and reconstruction plans, and master plans and roadmaps). These serve as guide for programming public investments and allocating resources. To ensure participation and transparency, NEDA prepares the plans in consultation with various development stakeholders – private sector, civil society organizations (CSOs), local government units (LGUs), other government agencies, multilateral development partners, and academe.

NEDA provides policy advisory services and assistance to the President, the Cabinet, Congress, various inter-agency committees, and government entities and instrumentalities on socioeconomic development matters. These include short-term policy reviews and studies that provide critical analyses of development issues and policy alternatives to decision-makers. Also, NEDA provides technical and secretariat support services to the NEDA Board and its various committees.

Shepherding the crafting of policies and conduct of activities in support of the PDP 2017-2022, Regional Development Plans (RDPs), Sustainable Development Goals (SDGs), and *AmBisyon Natin 2040*

In steering the country's socioeconomic policy and planning, NEDA continuously pushed for policies, plans, and programs to ensure that the country is on track with respect to the targets outlined in the PDP 2017-2022, and ultimately achieve the Filipino people's collective aspirations of a *matatag, maginhawa, at panatag na buhay para sa lahat* or *AmBisyon Natin 2040*. These include the drafting of the Implementing Rules and Regulations for two major policies – the National Transport Policy and the Rice Tariffication Law.



Secretary Pernia chairs the Plan Steering Committee meeting of the PDP 2017-2022 Midterm Update held last October 2019.

THE NATIONAL TRANSPORT POLICY: ACHIEVING THE PHILIPPINES' TRANSPORT VISION

The Philippines envisions a “safe, secure, reliable, efficient, integrated, intermodal, affordable, cost-effective, environmentally sustainable, and people-oriented transport system that ensures improved quality of life for the people.” This is embodied in the National Transport Policy (NTP) as the country’s Transport Vision – the Implementing Rules and Regulations (IRR) of which was released in December 2019. The IRR guides both the national and local governments in ensuring effective and efficient coordination and harmonization of transport policies, plans, and programs. These apply to all elements of the transportation system and all of its sub-sectors, including passengers, operators, service providers, investors, and transport-related agencies and instrumentalities of government, and those involved in the movement of people, goods, and services.

Mobility as a basic need

Mobility has now become highly relevant and connected to the people’s needs, and in turn the overall economy of a country. Trains, buses, cars, bicycles, ships, and other forms of transportation, move our labor force, bring students to school, connect people, deliver essential goods, and even save lives. An effective mobility system can likewise help stimulate economic opportunities for the communities it serves. Aligned with the Transport Vision, the NTP recognizes and considers mobility as a basic need that the government should provide every Filipino with, to enable them to access basic services and economic opportunities.

To this end, the NTP provides for the issuance of a passengers’ bill of rights along with ensuring the security and service quality standards for the

transport system. It also promotes inclusivity and access of children, the elderly, and persons with disabilities to all transportation services by requiring all transport vehicles and infrastructure to follow the universal accessibility design concept and accessibility principle that will ensure the inclusion of all its possible users.

Moving people over moving vehicles

The NTP gives priority to moving people more than moving vehicles. In line with global best practices, public transport and shared transport modes will have priority in the use of public assets. Non-motorized and active transport, such as walking and cycling, will be incorporated in the design and implementation of transport projects. Public mass transportation in urban areas will also be given priority over private motor vehicles. LGUs and



national agencies are instructed to give the highest priority to the development of proper sidewalks and networks of bicycle lanes that will encourage active transport and provide safe and direct access to priority destinations. Light electric transport, such as electric bicycles, electric scooters, and similar devices are recognized for their benefits in expanding mobility, especially for persons with disabilities and the elderly. These will also be given consideration in the design of active transport networks.

Transport agencies will implement policies and use performance-based planning measures that prioritize the movement of people over vehicles. This means that the design and evaluation of road and bridge projects, for instance, will consider the mix of transport modes (including public transport, walking, and cycling) and help increase the productivity of people.

To further ease people's mobility, the NTP sets clear directions on the development of efficient electronic fare/toll collection systems that will allow multiple providers of fare media, and will be acceptable across all transport modes and in different parts of the country.

Promoting public transport towards moving more people than vehicles would also mean discouraging the use of private motor vehicles, especially in congested metropolitan areas through congestion charging and parking restrictions, among others, while ensuring that intermodal transport solutions, such as integrated terminals and park-and-ride facilities, are in place.

Harmonized efforts is key

The government will periodically identify, review, and address the strategic resource needs of the transport sector for the short, medium, and long term. It will ensure the inclusivity of transport plans, programs, and projects by soliciting inputs of stakeholders and target beneficiaries. While the national government will initially set most of the directions, greater responsibility for the delivery of transport services and mobility outcomes will eventually be shifted to the LGUs over the long term in accordance with the Local Government Code. This is also because LGUs can better understand local conditions and the travel needs of their residents. LGUs will continue to incorporate transportation sector planning in their respective Comprehensive Development and Land Use Plans.

The Department of Transportation and the Department of Public Works and Highways will assist LGUs in enhancing their capacities and capabilities in transport planning, program/project implementation and monitoring, traffic engineering and management, and transport and land use integration.

The NTP also seeks to enhance private sector participation in transport investments by utilizing public-private partnerships (PPP) and privatizing public transport operations, where appropriate. The government will continue to set the direction and ensure technical, safety, and environmental regulations for PPP and privatization. The PPP Center will continue to provide technical advisory and capacity building services to implementing agencies



(both national and local) who wish to undertake transport projects through PPP.

Transport-related agencies will encourage and support transparency and accountability initiatives to effectively engage the private sector and civil society in the implementation of transport projects. Computerized/information technology-based procedures and measures will be instituted to promote objectivity in government processes.

Moreover, to harmonize government transport policies, the conflicting, overlapping, and

redundant functions of transport agencies will be addressed. Appropriate restructuring, realignment, or reassignment of functions will be made to separate regulatory functions from operating functions.

Program and project selection

Standardized, transparent, and objective criteria for project selection and prioritization (e.g., in the formulation of the Public Investment Program and Three-Year Rolling Infrastructure Program) will be applied in the allocation of resources.

Transport Programs and Projects Checklist

Programs and projects of transport agencies and local government units should meet the following requirements:

- | | | | |
|---|---|---|---|
|  | Alignment with national and regional development goals and priorities |  | Environmental soundness |
|  | Compliance with international commitments |  | Use of environmentally sustainable technologies and approaches |
|  | Alignment with existing master plans and studies |  | Inclusive and people-oriented mobility |
|  | Technical and operational feasibility |  | Universal accessibility |
|  | Supported by studies involving a network perspective |  | Responsiveness to disaster risk reduction and climate change mitigation/adaptation strategies |
|  | Economic feasibility over the life cycle |  | Public need and social acceptability |

Mobility has now become a basic human right to which all people of age, gender, economic status, religion, should have easy and dignified access to. The NTP and its IRR provide for the guidance and specific steps towards this end and, most importantly, to realize the country’s Transport Vision.



Secretary Pernia chairs the National Land Use Committee for the immediate enactment of the NaLUA.

NEDA monitors the Philippine implementation of the SDGs, which follows an integrative approach as they are mainstreamed in the PDP. In 2019, NEDA presented the country's second Voluntary National Review to the United Nations (UN) High Level Forum on sustainable development. Taking off from the first country voluntary report that financing is key in successfully achieving the SDGs, NEDA operationalized the integration of SDGs into the budgeting process. The DBCC of the NEDA Board created the Subcommittee on the SDGs, which strengthened the linkage of development priorities to resource allocation.

NEDA also focused its priorities in directing human capital investment to ensure high quality workforce support for a smart and innovative Filipino society by 2040. It continued the discussion on the government's effort to internationalize the higher education system by hosting the second Roundtable Discussion on the Internationalization of Philippine Tertiary Education. In particular, the discussion focused on (a) updates on steps being undertaken to accelerate internationalization of tertiary education and facilitate the 11th Regular Foreign Investment Negative List; (b) good practices on internationalization of tertiary education; and (c) the next steps needed to strengthen implementation.

As part of its advocacy for greater female participation in the labor market, NEDA supported the reduction of unplanned pregnancies as technical secretariat to the NEDA Board SDC, which approved the implementation plan of the National Program for Population and Family Planning and expressed support for the Declaration of Adolescent Pregnancy as a National Social Emergency Requiring Inter-agency Action.

To enable vulnerable groups to prepare themselves to later join the productive sector, and care for and protect those who cannot, NEDA facilitated the

preparation of the Social Protection Action Plan. The NEDA Board SDC approved and adopted the Revised Social Protection Operational Framework, which is the basis for the formulation of the said plan.

NEDA also conducted a series of consultation meetings with stakeholders from government institutions, private sector, and academe to come up with the NLUC Resolution No. 1, s. 2019 or the "Adopting the National Land Use Committee Version of the National Land Use Act (NALUA)."

To promote a sustainable and lasting peace in the country, also pursuant to Executive Order (EO) No. 70, s. 2018,¹ Regional Task Forces to End Local Communist Armed Conflict (RTF-ELCAC) were created and activated in various regions. The NEDA Secretary is a member of the task force, with the Undersecretary for Regional Development as alternate. The NEDA Regional Offices (NROs) serve as secretariat, with the Department of the Interior and Local Government (DILG). These task forces serve as venue to share best practices, harmonize current undertakings of the task forces, and identify the issues and solutions to insurgency. In relation to this, NEDA also provided technical inputs and support to the crafting of the Peace and Development Program 2019-2022.



Secretary Pernia presents the third quarter growth of the Philippine economy during the press conference in Astoria Plaza.

On a regular basis, NEDA produced technical reports on the country's progress in time for the release of official statistics on key socioeconomic indicators. For 2019, NEDA prepared 46 reports containing situational analysis, near-term outlook, and recommended policy actions. These were the quarterly reports on (a) National Income Accounts; (b) Labor Force Survey; (c) Consumer Price Index; (d) Merchandise Trade (Imports and Exports); (e) manufacturing sector performance based on the results of the Monthly Integrated Survey of Selected Industries; and (f) poverty statistics based on results

¹ "Institutionalizing the Whole-of-Nation Approach in Attaining Inclusive and Sustainable Peace, Creating a National Task Force to End Local Communist Armed Conflict, and Directing the Adoption of a National Peace Framework"

of the triennial Family Income and Expenditure Survey, all of which were accompanied by media releases and social media posts for communication and advocacy purposes.

Aside from these regular reports, NEDA also prepared, reviewed, and submitted at least 658 policy papers, technical reports, impact analyses, and recommendations on various bills, laws, and resolutions for a diverse set of external stakeholders at the national and regional levels, such as the Office of the President, the Senate, the House of Representatives (HoR), various inter-agency bodies, and other government agencies.

Among these are the following:

- NEDA Position on the Rice Tariffication Bill;
- Draft IRR and Reference Matrix of Republic Act 11203, An Act Liberalizing the Importation, Exportation and Trading of Rice, Lifting for the Purpose the Quantitative Restriction on Rice, and for Other Purposes, also known as the Rice Tariffication Law of 2019;
- Draft IRR of Expanded National Integrated Protected Areas System Act;
- Draft Report on Coral Triangle Initiative Philippine National Plan of Action Review;
- Comments and recommendations on House Bill (HB) No. 8719/Senate Bill (SB) No. 1843 entitled *“An Act Establishing And Institutionalizing The Seal Of Good Local Governance For Local Government Units, And Allocating For This Purpose The Seal Of Good Local Governance Fund”* as requested by the Office of the President;
- Draft resolution on Environmental Planning Qualifications Framework;
- Comments on the New Manila Reclamation Project;
- Inputs to the National Building Code;
- Comments on SB 1531 and HB 8629 regarding the Energy Efficiency and Conservation Act of 2017;
- Comments on HB 4269, entitled *“An Act Ordaining the Development of the Downstream Natural Gas Industry, consolidating for the Purpose All Laws Relating to the Transmission, Distribution and Supply of Natural Gas and for Other Purposes;”*
- Comments on HB 8723, entitled *“An Act Strengthening the Protection and Management of Waterways and Water Systems by Host Communities, and for Other Purposes;”*
- Comments on the Philippine Innovation Bill;
- Inputs to the Draft Plan of Action to Implement the ASEAN-Australia Strategic Partnership (2020-2024);
- Comments on HB 3297/SB 2127 entitled *“An Act To Strengthen The Country’s Gross International Reserves Amending For The Purpose Sections 32 And 151 Of The National Internal Revenue Code, As Amended, And For Other Purposes;”*
- Position on the NaLUA;
- Comments and recommendations on the enrolled bill, HB 8055 entitled *“An Act Dividing the Province of Palawan into Three Provinces, namely: Palawan Del Norte, Palawan Oriental, and Palawan Del Sur;”*
- Inputs to the consolidated enrolled Bill SB 1578/HB 6775 entitled *“An Act Creating the Department of Human Settlements and Urban Development, Defining Its Mandate, Powers and Functions, and Appropriating Funds Therefor;”*
- Comments and recommendations on SB 1753/HB 2158 entitled *“Rationalizing and expanding the powers and duties of the Social Security Commission;”*
- Inputs and comments on the Philippine Plan of Action on Nutrition (PPAN) 2017-2022 Implementing Guidelines No. 1 on *“Barangay Nutrition Scholars Program Implementing Guidelines;”*
- Draft of the IRR of RA 11214 or *“Philippine Sports Training Center Act;”*
- Philippine Position for the March 2019 Intergovernmental Negotiations on Marine Biological Diversity beyond National Jurisdiction;
- Comments and recommendations on the proposed Bills Amending RA 7227 or the *“Bases Conversion and Development Act”* (SB 660/ HB 8270);

- Inputs to the PH-Switzerland/Portugal Bilateral Dialogue;
- Inputs to the 8th Philippines-US Bilateral Strategic Dialogue;
- Inputs and comments on the *Murang Kuryente* Act;
- Inputs to the Senate Resolution (SR) 76: Resolution to Conduct an Inquiry In Aid of Legislation, on the Impact of the Construction of the Kaliwa Dam Project in the Quezon Province, thereby Safeguarding the Rights of Indigenous People;
- Executive version of the bills on the creation of a Department of Water Resources and a Water Regulatory Commission, and provided inputs to the 43 HBs and eight SBs on the same matter;
- National Transport Policy and its IRR;
- Comments and recommendation on consolidated enrolled bill SB 1826/HB 6908 entitled “*An Act Strengthening Workers right to Security of Tenure*;”
- Comments and recommendations on consolidated enrolled bill SB 2063/HB 9051 for the Cooperative Development Authority;
- Comments on consolidated enrolled bill HB 8677 and SB 2233 on Excise Tax;
- Comments on Universal Health Care (UHC) Act and its IRR;
- Updated National Disaster Risk Reduction and Management Plan;
- NEDA’s position on the termination of the 1975 Philippines-Indonesia Border Crossing Agreement;
- Comments on HB 2003, 2036, 2856, 3474, 3852, HB 3134, HB 3475 for the Emergency Volunteer Protection Act; Volunteer Act of 2007 and Institutionalizing December as the National Volunteer Month;
- Comments on the consolidated SB 1983 and HB 8541 or the “*Philippine Space Act*;”
- Comments on SBs 418, 919, and 1024 on amending the Foreign Investments Act;
- SBs (337 and 524) on the Philippine Bamboo Industry Development Act;
- Draft EO on Establishing a National Wetland Policy and Creating the National Wetlands Conservation Committee and Draft Department of Environment and Natural Resources Administrative Order on Guidelines in the Establishment of Legal Easements along Seas, Rivers, Lakes, Esteros, and Creeks;
- Proposed amendments to the NEDA 2013 Guidelines and Procedures for Entering into Joint Venture Agreements between Government and Private Entities, and facilitated the conduct of public consultation therefor; Proposed Amendments to the Project Development and Monitoring Facility Guidelines (Board Resolution No. 2019-10-04);
- Comments on SB 1012 on “*LGU Transportation Act of 2019*;”
- Position Paper on HBs 1210, 3421, and 3650 on the Unified Pension for Uniformed Personnel;
- NEDA position on the creation of the Department of Overseas Filipino Workers;
- Inputs to the Anti-Red Tape Authority Memo Circular 2019-002 in compliance with Ease of Doing Business and Efficient Government Service Delivery Act of 2019 and its IRR;
- Comments on the amendment of the Magna Carta for Micro, Small, and Medium Enterprises (SBs 110, 158, and 475);
- Comments on HB 6715, “*An Act Separating the Southern Philippines Agri-Business, Marine and Aquatic School of Technology (SPAMAST)- Digos City Campus in the City of Digos, Davao del Sur, from the SPAMAST in the Municipality of Malita, Davao Occidental, and Converting it into a State College to be known as the Davao del Sur State College, and Appropriating Funds Therefor*;”
- Comments on HB 5576 entitled “*An Act establishing a career guidance and counselling program for all secondary schools*;”
- Comments on HB 8641 or the Organ Donation Act;
- Comments on EO 489 or the *Creation of an Inter-Agency Committee on Environmental Health Implementing Guidelines*;
- Comments on the proposed amendments to RA 10868 entitled “*The Centenarians Act of 2016*;”

- Comments on the draft legislative amendments to RA 7610 entitled “*Special Protection of Children Against Abuse, Exploitation, and Discrimination Act*;”
- Position paper on RA 7432 or “*An Act to Maximize the Contribution of Senior Citizens to Nation Building, Grant Benefits, and Special Privileges and for other purposes*;”
- Inputs to HB 7118 entitled “*An Act Creating the Philippine Commission on Children*;”
- Inputs to the draft IRR for RA 11166 or the HIV/AIDS Policy Act;
- Comments on HB 5811/SB 2121 or the Magna Carta for the Poor;
- Inputs to the IRR of RA 11148 or the First 1,000 Days Act;
- Comments and recommendations on HBs 8006, 8730, 8799, 8800, and HB 9023/SB 2124 on converting several educational institutions into state universities and/or colleges (SUCs);
- Inputs to the IRR of the UHC Act and policy issues and concerns as input to the National Health Human Resource Master Plan not within the scope of the UHC;
- Comments on HB 8729, 8732, 8731 converting colleges into state universities;
- Inputs to HB 7773/SB 2117, entitled “*An Act Institutionalizing the Pantawid Pamilyang Pilipino Program (4Ps)*;”
- Inputs to the IRR of the RA 11106 or the Filipino Sign Language Act;
- Comments on HB 8217/SB 2172 entitled, “*An Act Establishing Community-Based Monitoring System*;”
- Comments on *Batas Pambansa Blg. 344* or the Accessibility Law and Review of the draft “*Establishment on Disability Support Fund*;”
- Inputs to the Senate Public Hearing on the Package 2+ of the Comprehensive Tax Reform Program and Position Paper on SB 987 and HB 1026 entitled “*Comprehensive Tax Reform Program-Excise Tax on E-cigarettes*;”
- Inputs to the IRR of RA 10532 or the Philippine National Health Research System;
- Comments on the Draft Resolution entitled “The Human Rights of Older Persons;”
- Comments on SB 660 or the Teacher’s Housing Program;
- Comments on SB 65 or the Sustainable Cities and Communities Act;
- Comments on the IRR of RA 11230 or the *Tulong Trabaho* Act;
- Comments on the IRR of RA 11223 (UHC Act): Provision on Health Service Delivery and Organization of Local Health Systems;
- Comments on the Amendment to Presidential Decree No. 1569 or Strengthening the Barangay Nutrition Program;
- Comments on the Women’s Priority Legislative Agenda for the 18th Congress;
- Inputs to the recommended data items for the Philippines 2020 Census of Population;
- Inputs to the draft National Resettlement Policy Framework;
- Inputs to the development of Gender Action Plan on Gender Mainstreaming in the Nationally Determined Contributions Process;
- Comments on the proposed Higher Education Strategic Plan;
- Comments on the Revised Social Protection Framework;
- Comments on the proposed increase in the excise tax on tobacco products;
- Comments on draft EO on Zero Hunger by the National Food Council;
- Inputs to the Annual Poverty Indicators Survey Questionnaire;
- Comments on the No Balance Billing Policy Implementation Review;
- Inputs to the Program Convergence Budgeting for National Program on Population and Family Planning;
- Inputs to the Harmonized Gender and Development Guidelines (HGDG) Checklist for Environmental Management Programs, Projects, and Activities and the draft HGDG

- Checklist for the Technical Vocational Education and Training Sector;
- Inputs to the World Food Programme Country Strategic Plan for the Philippines;
 - Inputs to the UN General Assembly Resolution 68/268 entitled “*Strengthening and Enhancing the Effective Functioning of the Human Rights Treaty Body System*”;
 - Inputs to the Human Rights Council Resolution 39/18 entitled “*Enhancement of Technical Cooperation and Capacity-Building in the Field of Human Rights*”;
 - Comments on the Agency for International Development Cooperation Partnership assessment;
 - Comments on the National Green Jobs Human Resource Development Plan 2019-2022;
 - Inputs to the Beijing Declaration and Platform for Action (BPfA)+25;
 - Inputs to the development of green jobs assessment and certification system and guidelines;
 - Inputs to the Five-Year Strategic Plan of the Philippine Council for Mental Health for the Implementation of the Mental Health Act;
 - Comments on the Human Rights Council Resolution 39/9 entitled “*Importance of a Legally Binding Instrument on the Right to Development*”;
 - Comments on the Draft EO entitled “*Institutionalization of the Kapit-Bisig Laban sa Kahirapan - Comprehensive and Integrated Delivery of Social Services - National Community-Driven Development Program as a Regular and Priority Program of the DSWD, and Directing All Relevant Agencies and Instrumentalities of Government to Provide Support for the Same*”;
 - Inputs to the 3rd National Plan of Action for Children Advocacy and Communication Plan;
 - Inputs to the draft Complementarities Roadmap 2020-2025 for ASEAN;
 - Comments and inputs to the Multi-country project on “*Building the Resilience of Persons with Disabilities to cope with the Climate Change in the Asia Pacific Region*”;
 - Inputs to the draft UN Economic and Social Commission for Asia and the Pacific Resolution on “*Advancing Partnerships within and Across Regions for the Sustainable Development of Asia and the Pacific*”;
 - Inputs to the DOH-NEDA Memorandum of Agreement on the World Health Organization Framework Convention on Tobacco Control;
 - Inputs to the World Bank Environmental and Social Safeguards;
 - Inputs to the Human Development and Poverty Reduction Cluster Performance and Projects Roadmap 2019-2022;
 - Inputs to the National Strategic Plan on Children in Street Situations;
 - Inputs to the zero draft of the Political Declaration for the High Level Policy Forum;
 - Inputs to the LGU-level Roadmap to Reap the Demographic Dividend;
 - Inputs to the Strategic Plan of Children with Disabilities and the draft Framework on Strengthening the Child Protection System and the Social Service Workforce;
 - Inputs to the draft resolution entitled “*Towards Torture-free Trade: examining the feasibility, scope and parameters for possible common international standards*”;
 - Inputs to the draft Plan of Action for the Fourth Phase (2020-2024) of the World Program for the Human Rights Education;
 - Comments on draft EO Institutionalizing Access to Protection Services for Refugees, Stateless Persons, and Asylum Seekers;
 - Inputs to the Draft Action Plan for Strengthening the Regional Cooperation on Social Protection;
 - Inputs to the Investment Plan Review of the National Early Childhood Care and Development Strategic Plan;
 - Inputs to the Tripartite Consultation on the Philippine Country Study on SDGs and Employment Policies;
 - Inputs to the Revised Policies and Guidelines in the Reconstitution of Technical Panels for

Various Disciplines/Program Areas of the Commission on Higher Education;

- Comments on the draft EO Declaring Adolescent Pregnancy as a National Social Emergency;
- Inputs to the National Disability Prevalence Survey;
- Comments and recommendations on the crafting of the IRR of EO 74, s. 2019, *"Transferring the Philippine Reclamation Authority (PRA) to the Office of the President, Delegating to the PRA Governing Board the Power of the President to approve Reclamation Projects, and for Other Purposes;"*
- Coordination for the revision of the Executive Branch Version of the Proposed Amendments to RA 6957, as amended by RA 7718, or the Philippine Build-Operate-Transfer Law;
- Comments and recommendations on the Guidelines for the Implementation of Early Procurement Activities;
- Inputs to the Clear Policy to Decongest and Disperse Growth Outside Metro Manila and Ensure Continuity of Governance and Public Service for the Office of the President – Office of the Cabinet Secretary;
- Comments on various HBs on railway development in the country: HBs 549, 1349, 992, 1861, 3055, 1828, 1459, 1236, 3685, 2437, and 3724;
- HB 327, entitled *"An Act Creating The Maritime Policy Institute Of The Philippines;"*
- Comments on HBs 1233, 1576, and 2496 on local ports and airport authorities;
- HBs 567 and 3524, Creating Port Authorities;
- Draft EO entitled Strengthening and Transforming the National Water Resources Board into the National Water Management Council;
- Comments and inputs on the Prevailing Rotational Water Interruptions and the Continuing Water Crisis in Metro Manila and the Water Concession Agreements;
- Comments on the Senate Economic Planning Office Policy Paper on Improving Access to Safe Water Supply and Sanitation in the Philippines;
- Comments on SB 930 entitled *"Sustainable Elevated Walkways Act;"*
- SB 15 entitled *"Public-Private Partnership Act"* and SB 190 entitled *"Public-Private Partnership for the People (P4) Act of the Philippines;"*
- SB 336 entitled *"Rainwater Harvesting Facility Act;"*
- SBs 36 and 579 entitled *"Establishing minimum rainwater management requirements and controls;"*
- SR 69 entitled *"Inquiry on the reported underutilization of the budget for flood control projects by the Metropolitan Manila Development Authority;"* and
- SR 80 entitled *"Inquiry on the status and viability of the approved Flood Management Master Plan for Metro Manila and Surrounding Areas."*

Years after *AmBisyon Natin 2040* and the PDP 2017-2022 were launched, campaigns and advocacy activities have been continuously conducted by NEDA nationwide. In 2019, a major event on *AmBisyon Natin 2040* (“*Lakbay ng Bayan, Walang Maiiwan*”) was conducted to provide a platform for Filipinos to share their perspective in contributing to the realization of the country’s long-term vision. Moreover, NEDA took the lead in organizing nationwide activities for the celebration of the Economic and Financial Literacy Week. For 2019, the theme adopted was “Our planet’s health, the future’s wealth” in support of sustainable consumption and production to highlight the importance of factoring in the impact of current practices on our development prospects over the long term.

Various activities such as forums, public speaking engagements, and partnerships with LGUs, youth groups, academe, and other organizations were initiated and completed by NEDA in 2019. NEDA is committed to consistently follow through these efforts to establish a strong stakeholder support for the *AmBisyon Natin 2040* and PDP 2017-2022.





AMBISYON NATIN 2040: LAKBAY NG BAYAN, WALANG MAIIWAN



NEDA plays a crucial role in pushing for the continued awareness and support to the Filipino people's collective aspiration or *AmBisyon Natin 2040*. Since 2016, several milestones relative to this advocacy have been achieved and for 2019, NEDA conducted a major event with the main objective of gathering inputs from the youth sector. It was held on October 25 at the SMX Convention Center in Taguig, City.

NEDA recognizes the importance of the youth's active and sustained role in advocating for *AmBisyon Natin 2040*. Hence, NEDA encouraged them to join the discussions and share their thoughts on various socioeconomic issues in the country.



Specifically, the event aimed to:

- Enhance the youth's understanding of the long-term development agenda of the government and provide a space to voice their views on the current and future state of their respective communities and of the country;
- Present a platform to engage with the key actors in the society such as the government, private sector, and civil society on concrete commitments and actions to realize *AmBisyon Natin 2040* at the national and local levels;
- Provide possible avenues for Filipinos, especially the youth on where and how to contribute in the implementation of the *AmBisyon Natin 2040* agenda; and
- Foster personal, professional, and cross-sectoral networking among participants.

The event had two parts – a symposium and an exposition. The symposium featured discussions on the various factors that affect the country's development. It also featured speakers from seven key sectors who provided knowledge on their advocacy and efforts that support *AmBisyon Natin 2040*. On the other hand, the exposition displayed different booths from various government agencies, CSOs, and the private sector.

As of 2019, the Philippines has so far achieved or surpassed most of its major PDP 2017-2022 targets including the goal of lowering overall poverty rate, which declined from 23.3 percent to 16.6 percent in 2018. This prompted an adjustment to a more ambitious target of 13-15 percent to 11 percent poverty rate by 2022. The country's rank in terms of the Global Innovation Index also significantly improved in 2019 to the 54th rank out of 129 economies, from 73rd of 126 economies in 2018. The target is for the country to be among the top one-third by 2022 (40th to 42nd rank).

Leading the midterm assessment and updating of the PDP 2017-2022, RDPs, and accompanying Results Matrices (RMs)

The PDP 2017-2022 is the first of four medium-term development plans geared towards the realization of *Ambisyon Natin 2040*, hence it is imperative to track the progress made in achieving the targets set and to make the necessary adjustments. Accordingly, NEDA coordinated and organized the conduct of nationwide consultations for the updating of the PDP 2017-2022, the RDPs, and their accompanying RMs.

Preparing plans for disaster rehabilitation, recovery, and reconstruction

NEDA has been in the forefront of providing guidance and action during disasters. In 2019, following various disasters such as Typhoons Ompong and Rosita, Tropical Storm Vinta, Tropical Cyclone Usman, and the earthquakes that hit Mindanao and Luzon, NEDA prepared Post Disaster Needs Assessment Reports and Damage Assessment and Needs Analysis to help in the preparation of rehabilitation and recovery plans.

NEDA, as the head of the El Niño Task Force, also led the preparation of the Guide for El Niño Contingency Planning to identify measures in the event of an El Niño. NEDA has also activated its El Niño Task Forces, especially in the regions.

Moreover, NEDA drafted the Supplemental Manual on Integrating Climate Change Adaptation and Disaster Risk Reduction (DRR/CCA) in Project Development and Evaluation, which aims to introduce DRR/CCA integration into the investment programming processes. It conducted validation and evaluation of DRR/CCA programs, projects, and activities to ensure their appropriateness and effectiveness. NEDA also provided technical assistance to various LGUs in mainstreaming and integrating in their local development planning process.

The agency also drafted the narrative report for the approved Boracay Action Plan (BAP) and facilitated the review and recalibration of programs, projects, and activities under the BAP to adjust physical targets and corresponding investment costs for the remaining plan implementation period.

NEDA also completed the Rehabilitation and Recovery Planning Guide in 2019 and have this approved for use by all government entities, including national agencies, LGUs, and government-owned and controlled corporations (GOCCs), through the issuance of the National Disaster Risk Reduction and Management Council (NDRRMC) Resolution No. 1, s. 2019. The Guide provides the rehabilitation and recovery framework, rehabilitation planning process and plan structure, institutional arrangements for plan coordination, implementation mechanisms, and proposed monitoring and evaluation arrangements.



Undersecretary Rosemarie Edillon presents during the National Consultation for the PDP 2017-2022 Midterm Update.



Secretary Pernia leads the NDRRMC meeting on the impact of El Niño.

Supporting the research and development agenda

For the past few years, NEDA has been ramping up its research and development (R&D) agenda by ensuring that funding and support for research studies and activities are provided and properly utilized. From 2016 to November 2019, there were more than 39 major projects funded under the NEDA R&D fund. These amount to a total of PHP144.37 million (61.25%) disbursements.

Table 1. Studies and Activities under the R&D Fund

Implementing Office	Title of Study/Activity	Status as of November 2019
2016		
Social Development Staff (SDS)	Consultation Workshop for the Development of the NEDA Sustainable Development Goals Roadmap	Completed
Agriculture, Natural Resources, and Environment Staff (ANRES)	Unlocking the Potential of Philippine Coastal and Marine Resources through Enhanced Planning and Sustainable Financing: Conduct of Survey Analysis of Socioeconomic Profile and Vulnerability	Completed
	Unlocking the Potential of Philippine Coastal and Marine Resources through Enhanced Planning and Sustainable Financing: Cost-Benefit Analysis of Coastal Resource Management Programs	Completed
	Unlocking the Potential of Philippine Coastal and Marine Resources through Enhanced Planning and Sustainable Financing: Identification of Financing Scheme	Pending Final Report
	Unlocking the Potential of Philippine Coastal and Marine Resources through Enhanced Planning and Sustainable Financing: Simulation of Financing and Investments Scenarios for Coastal Resource Management	Completed
NRO XI (Davao Region)	Regional Econometric Model for Gross Regional Domestic Product Target-Setting and Building Scenarios as Aid in Policy Making	Completed
	Agglomeration Model for Mindanao Regions	Completed
NRO V (Bicol Region)	Developing a Roadmap of Milestones towards a Disaster and Climate Resilient Bicol Region	Ongoing
Trade, Services, and Industry Staff (TSIS)	Study on the Limitations on Foreign Participation in Educational Institutions and Teaching in the Philippines	Completed
2017		
NRO Cordillera Administrative Region (CAR)	Estimating the Urban Carrying Capacity of Baguio City	Ongoing

Implementing Office	Title of Study/Activity	Status as of November 2019
NRO III (Central Luzon)	Study on Key Drivers of Poverty Reduction in Central Luzon	Completed
	Study to Evaluate the Effectiveness of Private Sector Representatives in the Regional Development Councils	Completed
NRO IV-A (CALABARZON)	CALABARZON Provincial Economic Accounts	Completed
	Root Causes of Poverty in Disadvantaged Municipalities in CALABARZON Region	Completed
NRO XII (SOCCSKSARGEN)	Research on the Analysis of the Causes of High Poverty Incidence in Relation to the Gross Regional Domestic Product Performance of Region XII over the Period 2010-2015	Pending Final Report
Development Information Staff (DIS)	Procurement of a Highly Technical Consultant to Develop the Philippine Dimensional Model for National Values and Questionnaire Survey	Completed
National Policy and Planning Staff (NPPS)	Conduct of a Survey Research to Estimate a Quality of Life Index for the Philippines	Completed
	Conduct of a Study to Develop a Framework and Methodology to Estimate a Quality of Life Index in the Philippines	Pending Final Report
2018		
NRO CAR	Determining the Fiscal Viability of the Proposed Autonomous Region of the Cordillera	Ongoing
DIS	Measuring Awareness and Perception of NEDA, Philippine Development Plan, and <i>AmBisyon Natin 2040</i>	Ongoing
Governance Staff (GOVS)	Analysis of the National Values Survey Result	Pending Final Report
	National Survey on Philippine Culture and Values	Completed
SDS	Roundtable Discussion on the Internationalization of Philippine Higher Education	Completed
	Determinants of Female Labor Force Participation in the Philippines	Completed
ANRES	Rural Labor Migration: An Analysis of the Loss of Labor in the Agriculture, Forestry, and Fishery Sector in the Philippines	Completed
	Ex Ante Impact Evaluation of the Removal of Rice Quantitative Restriction	Completed
TSIS	Proposed Framework and Quantitative Tool for the Conduct of Macroeconomics Analysis with Cost and Benefit Analysis to Determine the Economic Impact of Investment Incentives on the Philippine Economy	Ongoing
	Scoping Study on Science, Technology, and Innovation Statistics in the Philippines	Completed
Regional Development Staff	Provincial Income Accounts Scoping Study for NEDA Regional Offices	Ongoing

Implementing Office	Title of Study/Activity	Status as of November 2019
NRO XI (Davao Region)	Establishment of a Walkable Davao City	Ongoing
NRO VII (Central Visayas)	Economic of Pedestrianization of an Urban Space in Metro Cebu	Pending Final Report
2019		
ANRES	Impact Assessment of the Proposed Sugar Liberalization	Ongoing
GOVS	Conduct of a National and Regional Survey Research to Estimate a Quality of Life Index for the Philippines	Ongoing
NPPS	Conduct of a National and Regional Survey Research to Estimate a Quality of Life Index for the Philippines	Ongoing
NRO CAR	Services in the Baguio Airport as a Tourism Gateway and Critical Lifeline Facility	Ongoing
NRO III (Central Luzon)	Tourism Agglomeration in Central Luzon: Characterization and Assessment of Impact on Local Development	Ongoing
NRO IV-A (CALABARZON)	Estimating the Urban Carrying Capacity of Tagaytay City	Ongoing
NRO VII (Central Visayas)	Bohol Provincial Economic Accounts	Ongoing

From 2016 to 2019, NEDA saw an improving disbursement rate for the R&D fund. This can be largely attributed to the various capacity improvement conducted and the ramping up of the fund's project management. NEDA will continue to implement these improvements to ensure that the fund will be properly utilized.

Table 2. NEDA R&D Program Fund Summary

Year	DBM Approved Budget (in PHP)	Special Allotment Release Order (SARO) Issued (in PHP)	Obligated Amount (in PHP, as of November 2019)	Obligation Rate (based on issued SARO)
2016	83,942,000.00	55,611,378.00	50,770,585.79	91%
2017	83,942,000.00	59,071,930.00	58,560,965.73	99%
2018	83,942,000.00	71,832,000.00	69,987,689.61	97%
2019*	70,066,678.00	21,704,416.00	4,023,354.96	19%

**ongoing disbursement*



NATIONAL INVESTMENT PROGRAMMING

NEDA ensures that development plans are translated into concrete public investment programs and projects that are responsive to development objectives. It coordinates with the Department of Budget and Management (DBM) and the Department of Finance (DOF) in ensuring that these programs and projects are properly funded, whether through the national budget, PPPs, or official development assistance (ODA). NEDA provides technical and secretariat support services, including project appraisal and technical evaluation, to the NEDA Board and its various committees, including the ICC and the InfraCom.

In 2019, NEDA facilitated the approval of 17 projects (see *Table 3*).

NEDA facilitates programmatic ICC appraisal of priority programs and projects (PAPs) with significant development impact and coordinates the programming of projects proposed for ODA, local funding, and PPPs. NEDA appraises programs and projects to check for alignment with sectoral and regional master plans and with the development strategies of the PDP 2017-2022. These projects are measured by their strategic importance and economic viability.

In 2019, NEDA coordinated 20 ICC meetings that discussed 52 projects and other policies, including 34 new projects through ODA, local funding, and PPP. Specifically, NEDA reviewed four PPP and 22 non-PPP projects submitted by implementing agencies for ICC approval; reviewed 32 infrastructure projects with incomplete documentation; and re-evaluated 13 infrastructure projects with complete documentation. The NROs likewise conducted project appraisals of all infrastructure projects in the regions.

Moreover, NEDA worked with development partners to align the ODA with the PDP and harmonize policies related to financing national government priority PAPs. To cite, through the Philippines-Japan High Level Joint Committee, the Philippines was able to secure Japan's commitment to provide JPY1 trillion in the form of projects and investments over the next five years, fast-track the processing of priority projects for Philippines-Japan cooperation, and promote closer sectoral cooperation between the two countries.

NEDA also coordinates the updating of the Public Investment Program (PIP), the Regional Development Investment Programs (RDIPs), and the Three-Year Rolling Infrastructure Program (TRIP).

In August 2019, NEDA issued the call for PAPs for inclusion in the updated PIP and TRIP 2021-2023, and as input to the 2021 budget preparation. Priority PAPs were submitted by the agencies through the PIP Online (PIPOL) System Version 2.0, a web-based project database system that manages data entry and updates on PAPs.

The PIP and TRIP contain the priority PAPs of the national government over the medium term that are supportive of the objectives of the PDP 2017-2022. As a subset of the PIP, the TRIP 2021-2023 consists of the priority infrastructure PAPs requiring funding from the national government for 2021-2023. It is a key feature of the budgetary reform used to synchronize and tighten the link between planning and budgeting of all infrastructure PAPs of the government.

Pursuant to the DBM-NEDA Joint Circular No. 2016-01, all priority infrastructure PAPs identified in the TRIP 2020-2022 will serve as the basis of the DBM in determining the infrastructure PAPs to be included in the 2020 National Expenditure Program.

Similarly, the NROs facilitated the updating of their respective RDIPs.

Table 3. Projects Approved by the NEDA Board in 2019

Project Title/ <i>Proponent Agency</i>	Total Project Cost (in PHP M)
Official Development Assistance	
Capacity Building to Foster Competition Project/ <i>Philippine Competition Commission</i>	1,445.56
Infrastructure Preparation and Innovation Facility - Additional Financing/ <i>Department of Finance (DOF)</i>	11,459.84
Local Governance Reform Sector Development Project/ <i>DOF</i>	1,560.33
Aqueduct No. 7 under the Expanded Angat Water Transmission Improvement Project/ <i>Metropolitan Waterworks and Sewerage System</i>	5,746.52
Davao Public Transport Modernization Project/ <i>Department of Transportation (DOTr)</i>	18,661.28
Samal Island-Davao City Connector Project/ <i>Department of Public Works and Highways (DPWH)</i>	23,039.58
Development Objective Assistance Agreement: Improved Health for Underserved Filipinos/ <i>Department of Health</i>	15,630.67
Change in Project Scope and Loan Validity Extension of the Metro Manila Wastewater Management Project/ <i>Land Bank of the Philippines</i>	23,201.64
Change in Cost, Change in Scope, and Extension of Loan Validity and Implementation Duration of the National Irrigation Sector Rehabilitation and Improvement Project/ <i>National Irrigation Administration</i>	3,134.45
Request for Loan Validity Extension of the Central Luzon Link Expressway Project, Phase 1/ <i>DPWH</i>	14,937.00
Increase in Cost of the Metro Manila Priority Bridges Seismic Improvement Project/ <i>DPWH</i>	7,933.04
Increase in Cost and Change in Scope of the Mindanao Railway Project: Tagum - Davao - Digos Segment/ <i>DOTr</i>	81,686.31
Locally Funded Projects	
Regional Fish Port Project for the Greater Capital Region/ <i>Department of Agriculture</i>	14,065.18
Pasacao-Balatan Coastal Tourism Highway/ <i>DPWH</i>	14,972.29
Camarines Sur High-Speed Highway Project/ <i>DPWH</i>	9,234.68
Unsolicited PPP*	
Unsolicited Proposal for the Ninoy Aquino International Airport/ <i>DOTr</i>	-
Unsolicited Proposal for the New Bohol International Airport/ <i>DOTr</i>	-

*Under negotiation in accordance with the Built-Operate-Transfer Law (RA 7718).



NATIONAL DEVELOPMENT MONITORING AND EVALUATION PROGRAM

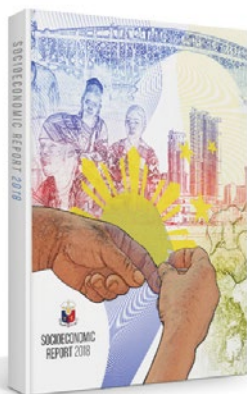
NEDA monitors and evaluates the implementation of socioeconomic development plans, programs, and projects, and reports on the achievement of societal goals including the SDGs. It facilitates the resolution of bottlenecks related to project implementation and provides secretariat support to the National Project Steering Committee (NPSC) and the Regional Project Monitoring Committees (RPMC). Part of NEDA's oversight role is the coordination and preparation of major monitoring and evaluation documents such as the PDP RMs, ODA Report, Socioeconomic Report (SER), and Regional Development Reports (RDRs).

Socioeconomic and regional development reports

NEDA prepared and published the SER 2018 as an annual review of the accomplishments and the challenges encountered during the implementation of the PDP 2017-2022 – the regional counterparts of which, called RDRs, were prepared by the respective NROs. The SER 2018 encapsulated the game-changing reforms enacted to facilitate the country's progress in terms of enabling the Filipinos to enjoy the life that they envision in *AmBisyon Natin* 2040.

In addition, annual and quarterly Regional Economic Situationers were prepared by the NROs to assess and report to stakeholders the economic performance of

the regions thereby promoting evidence-based decision-making in generating interventions from concerned agencies and LGUs in the region.



Evaluation studies on key government programs and projects

Evaluation studies (e.g., impact, ex-post evaluation) in support of various infrastructure projects were conducted by NEDA in 2019. These include, among others, impact evaluation of the Light Rail Transit Line 2; Rural Roads Network Development Project; and Technical Education and Skills Development Project. Evaluation of projects and programs for flood control, roads, livestock program, labor and employment, and infrastructure support for agrarian reform in different regions were also commissioned by the NROs.



Monitoring and evaluation (M&E) of priority programs and projects

Pursuant to RA 8182 otherwise known as the ODA Act of 1996, as amended by RA 8555, NEDA conducted a review of the status of all ODA projects that were implemented in 2018 and identified the causes of implementation delays or reasons for bottlenecks, cost overruns (actual and prospective), and continued project or program viability. NEDA submitted the 2018 ODA Portfolio Review Report to Congress on June 27, 2019. The total ODA Portfolio as of December 2018 amounted to USD16.86 billion, consisting of 76 loans worth USD14.46 billion (86% of the total portfolio); and 338 grants worth USD2.40 billion (14% of the total portfolio). Infrastructure development accounted for the largest share of the ODA loans portfolio with 58 percent (USD8.35 billion for 41 loans), while the social reform and community development sector remained as the largest recipient of grants assistance with 35 percent share (USD832.65 million for 105 grants).

NEDA conducted review meetings (e.g., Project Implementation Officers meetings, Project Management Officers meetings, and meetings with various implementing agencies) to check progress and resolve project implementation issues.



NEDA and delegates from the Embassy of Netherlands meet to discuss the formulation of the Manila Bay Sustainable Development Master Plan.

Alongside these, NEDA undertook project field monitoring visits, supervision missions, and problem-solving sessions through the NROs' respective RPMC.

These covered the following projects:

- Samar Pacific Coastal Road Project
- Tacloban Airport Redevelopment Project
- Bicol International Airport Development Project
- Metro Manila Wastewater Management Project
- Flood Risk Management Project - Cagayan River, Tagoloan River, and Imus River
- Forestland Management Project
- Chico River Pump Irrigation Project
- Umayam River Irrigation Project
- Marikina – Infanta Road
- Philippine National Railways South Long-Haul Project
- South Luzon Expressway Toll Road 4
- Southern Tagalog Arterial Road Tollway – Pinamucan Bypass Road
- Taal Lake Circumferential Road
- Manila Bay Rehabilitation Program
- Convergence on Value Chain Enhancement for Rural Growth and Empowerment Project
- NEDA-IFAD Supervision Mission for Scaling-up of Cordillera Highland and Resource Management Project
- Fisheries Coastal Resources and Livelihood Project
- Philippine Rural Development Project (PRDP)
- Jalaur River Multi-Purpose Irrigation Project
- National Irrigations Sector Rehabilitation and Improvement Project
- Mindanao Sustainable Agrarian and Agriculture Development Project
- Italian Assistance to the Agrarian Reform Community Development Support Program
- Integrated Natural Resources and Environment Management Project
- PRDP I-REAP: Mangrove Crab Production and Marketing Enterprise
- Catanduanes Circumferential Road Contract Package III (Minaile-Pandan Road section)
- PRDP: Abaca Fiber Processing and Trading Enterprise

- Construction of Cambalidio Bridge
- Presentacion Resettlement Project
- Tigman-Hinagyanan-Inarihan River Irrigation System
- Isla Matungaw Flood Control
- San Pascual-Claveria Road
- *Balik Pinas-Balik Hanapbuhay* Program
- PAMANA: Concreting of Salvacion Road and Bulan-Magallanes Road; Construction of Pili Eleme Processing Center
- Labo Bridge 2
- President Cory Aquino Boulevard
- Capalonga-Sta. Elena Bypass Road
- DOT-DPWH Matnog-Sta. Magdalena-Bulusan Road
- Bacon-Manito Road
- Legazpi City Septage Treatment Facility
- Daraga Urban Traffic Eco-Route Project
- Cagraray Circumferential Road
- Guinobatan-Jovellar-Donsol Road Project leading to Pilar Port

NEDA as chair of the inter-agency National Project Monitoring Committee (NPMC) pursuant to EO 93, s. 1993 conducted several problem solving sessions on project implementation issues that were elevated by RPMCs for national level intervention. The NPMC also deliberated on and successfully advocated for the issuance of the following monitoring-related policies: DILG's activation of local project monitoring councils, DPWH's revision of design standards for tourism and farm-to-market roads, and RPMCs' inclusion of peace-related projects in the Regional Project Monitoring and Evaluation System (RPMES). The NPMC also brought to the attention of the Philippine Government Electronic Procurement System the contractors that have multiple ongoing delayed projects, as reported in the RPMES.



Secretary Pernia addresses the participants of the M&E Forum in November 2019.

Putting the National Evaluation Policy Framework into practice

In partnership with the United Nations Development Programme (UNDP), NEDA implemented the Strategic M&E Project with five major components:

(a) Management of the NEDA M&E Fund - Commissioning of Evaluation Studies; (b) Evaluation Capacity Assessment and Learning; (c) Advisory Services-Evaluation Guidelines, Portal Development, and Stakeholders Outreach; (d) Project Management; and (e) Program and Project Management System development, with Matching Algorithm and Scoping Studies. The project intends to accelerate the implementation of the programs and projects outlined in the PDP 2017-2022.

Under the M&E Project, process and outcomes evaluation was conducted for selected PDP 2017-2022 high priority thematic areas, such as the Anti-Red Tape Act, *PAYAPA at MASAGANANG PAMAYANAN* (PAMANA) Program, PPAN, climate change adaptation focused on food security, small and medium enterprises, roll-on roll-off, and early childhood care and development. The results of these will feed into a follow-up inter-agency action planning and communications work. NEDA and UNDP also facilitated the development of the terms of reference (TORs) for an M&E system national adviser and technical service providers who will assist in M&E capacity assessment and capacity building and learning in the government.

Through the project, national evaluation guidelines were developed to provide initial standards for conducting evaluation work in government. An online national evaluation portal was also launched in a forum of M&E stakeholders in government and private sector. The online portal seeks to promote transparency and accountability by providing a platform for disseminating M&E studies, references, network building, and public engagement.

TORs for creating program and project monitoring system were also developed in 2019. These include matching algorithm and scoping studies that will reinforce monitoring work and data system linkages within NEDA and help prepare for linkages of planning, budgeting, implementation, and M&E in government.

ORGANIZATIONAL DEVELOPMENT

In line with its core value of excellence in fulfilling its role as the country's premier socioeconomic planning body, NEDA has been continuously improving its organizational processes, policies, and human and physical resources.

Enhancing staff capacities for development planning, investment programming, research, policy analysis, and project evaluation

In 2019, at least 558 NEDA personnel attended various local and foreign trainings on diverse topics to improve their skills and competencies. These trainings were on project monitoring and evaluation, land use and development planning, gender and development, geographic information system, policy development and analysis, policy research, investment programming and appraisal, economic analysis of investment projects, climate change adaptation and mitigation, disaster risk reduction, value engineering, policy monitoring, project management, transport demand, traffic analysis, economic forecasting, and many more.

As a member of South Asia Planning Community of Practice (PCoP), the Philippines hosted PCoP's second and third technical workshops. NEDA took the lead and organized the workshops attended by development planning officials and practitioners from member countries of the Association of Southeast Asian Nations. The PCoP was established in October 2017 as a peer learning network that provides a venue for development planning practitioners to come together and discuss ways to solve common issues and challenges at the technical level.



NEDA management officials participate in the PCoP technical workshop.



NEDA receives the bronze award for the 2018 GADtimpala.

Mainstreaming gender concerns within NEDA

NEDA received the 2018 Gender and Development Transformation & Institutionalization through Mainstreaming of Programs, Agenda, Linkages, and Advocacies (GADtimpala) Bronze Award for outstanding gender-responsive agency. Using the Gender Mainstreaming Evaluation Framework, the Philippine Commission on Women assessed NEDA's overall gender-responsiveness and commitment to promote gender equality for its personnel and clients.

Promoting cultural awareness among NEDA personnel

In celebration of the National Heritage Month with the theme "Mga Pinuno Para sa Pamana," NEDA organized a heritage and creatives exposure trip to Intramuros for NEDA personnel and officials. The trip aimed to improve culture sensitivity within NEDA by allowing management and employees to see firsthand the ongoing efforts to promote Filipino culture and boost creativity as a tool for social cohesion and development. The tour highlighted efforts of the Intramuros Administration to transform the historic Intramuros district as an urban heritage



NEDA personnel during the cultural awareness trip in Intramuros for the National Heritage Month in May 2019.

and creative hub in Manila. One of the highlights was the revitalization of the Maestranza Curtain Wall Chambers into a hub for various creative arts such as architecture, advertising, media, and fashion design.

Improving database management and information sharing

As part of efforts to continually improve database management and information sharing, NEDA launched the second version of the PIPOL System. The updated system contained features that allowed oversight agencies like the DOF, DBM, and PPP Center to view the validations made by NEDA. This resulted in improved data sharing and fast-tracked validation exercises for the agencies.

Notable database management and information sharing initiatives were also made by the following NROs:

NRO Cagayan Valley launched the RDC2 Regional Geographic Information Network Innovation Hub or the RGIN Geo-portal, which serves as an online platform for information sharing and spatial data management among member agencies. It offers capabilities for a wide range of geographic information system applications for development planning, policy formulation, project development, monitoring and evaluation, facilities management, remote sensing, among others. They also launched the Cagayan Valley Greenhouse Gas (GHG) Inventory System funded by the Korea Ministry of Environment, which estimates GHG emissions from the region.

NRO Bicol Region developed a Project Tracking System, which serves as the database of proposed, ongoing, and completed projects of line agencies, LGUs, SUCs, and GOCCs.

NRO Davao Region established a tracking system for incoming communications, which provides the means to facilitate and track action on incoming correspondences and internal assignments of the NRO.

NRO Northern Mindanao developed the Innovative Platform for Programs, Projects, and Activities' Location Assessment, Monitoring, and Budgeting for Development Planning and Governance, which is a web-based and geospatial technology platform for the RPMES Reports. The website (lamdag.neda.gov.ph) was deployed in March 2019 to capture RPMES reports from the project implementing agencies and SUCs. The derivative maps captured by the system were efficiently utilized as inputs to the RDP 2017-2022 midterm updating and other outputs for the sharing of information on PAPs.

Improving M&E systems

NEDA led the development of the National Evaluation Portal (NEP), which is envisioned to become the central repository of all evaluation studies commissioned by NEDA, other government agencies, and other development partner institutions. It will also contain the accessible version of the National Evaluation Policy Framework and its guidelines, training modules pertaining to enhancing capacity to conduct and manage evaluations, and online professional network among evaluation practitioners.

After the completion of the development of the NEP prototype, the consulting firm is tasked to conduct users training among NEDA units in 2020. The consulting firm will turn over the portal to NEDA, together with the user's manual, training manual for trainers, software documentation, procedure and form for ticketing bugs, and warranty certificate.

Moreover, as secretariat of the Project Facilitation, Monitoring, and Innovation Task Force, NEDA initiated the development of an M&E and Facilitation System for tracking progress and identifying



Participants during the training for the use of the NEP.

and addressing the root causes of delays in the implementation of infrastructure flagship projects (IFPs). The system was pilot-tested by The Challenge Initiative.

A Knowledge Management System (KMS) was also developed and launched (beta version) as a database management tool to support M&E of IFPs. During the pilot-testing period, agencies were requested to input project information into the system. Once fully operational, the KMS will allow real-time generation of data and reports on the IFPs.

Strengthening the Regional Development Councils (RDCs)

The RDCs serve as the regional counterpart of the NEDA Board that coordinate and set the direction of all economic and social development in the regions. They also serve as institutions for ensuring the integration of plans, programs, and projects of LGUs into the national development plan. As such, NEDA ensures that RDCs are provided with necessary support in undertaking its mandate.

Aside from the creation of support committees and technical working groups to provide technical assistance to the RDCs, in 2019, NEDA also facilitated the reorganization of the RDCs with the transitioning of new local officials. In addition, RDC members were provided with training, orientation, and capacity building on various topics.

NEDA provided technical support to the Bangsamoro Planning and Development Authority for the Bangsamoro Autonomous Region in Muslim Mindanao (BARMM) to guide them in establishing the proposed Bangsamoro Economic and Development Council, formerly known as the Regional Economic Planning and Development Board under the then ARMM.

The following activities and initiatives were also undertaken for the RDCs:

Electronic or paperless meetings. NROs took the initiative to conduct electronic or paperless meetings to reduce their carbon footprint for a clean and healthy environment. These also seek to ensure efficiency in the operations of the RDCs.

10th RDC-Private Sector Representatives (PSRs) National Convention in Palawan. The MIMAROPA RDC hosted the 10th RDC-PSRs National Convention on April 9-12, 2019 in Puerto Princesa City, which was participated in by around 150 PSRs and NEDA representatives from all over the country. Under the theme “#ECOtOURism: Partnerships for Sustainability,” the national convention aimed to strengthen partnerships toward sustainable tourism focusing on the SDGs.

RDC Week Celebration and RDC XII Fellowship Night. The activity provided opportunities for the council members to strengthen linkages, partnerships, and camaraderie among member-agencies, LGUs, and PSRs. The event also highlighted and increased awareness on RDC XII and advocated the *AmBisyon Natin 2040* through the conduct of motorcade, parade of floats, and *AmBisyon Natin 2040* song rendition competition by the sectoral committees of the RDC.

Enhancing NEDA's organizational and human resource (HR) development

Instituted organizational reforms to ensure that NEDA has sufficient human resources with the right set of competencies. After instituting improvements in NEDA's HR systems through the issuance of policies and systems in the areas of selection and recruitment,



Members of various RDCs gather during the RDC Week Celebration.



Director Pagunsan during one of the briefings for the NEDA PRIME-HRM.

learning and development, performance management, and rewards and recognition, the Civil Service Commission (CSC) awarded NEDA the certification of Maturity Level 2 of the Program to Institutionalize Meritocracy and Excellence in Human Resource Management (PRIME-HRM). The Level 2 Maturity means that NEDA's HR systems are process-defined and are attuned to the agency's needs. These systems are managed and performed in accordance to documented processes. This means that NEDA can act on appointments without the CSC's approval. This is a step ahead of the Transaction stage of Level 1.

Moreover, through the technical assistance received from the Australia Awards and Alumni Engagement Program predecessor, the Philippines-Australia Human Resource and Organizational Development has been extended to NEDA for the development of competency framework, profiles, dictionary, and job descriptions of several positions in NEDA. As such, the remaining role of the CSC involves the attestation of such appointments acted upon by authorized NEDA officials.

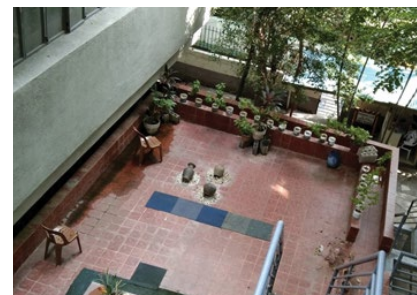
In 2019, the formulation of competency-based job descriptions (CBJDs) for the remaining NEDA Staffs were initiated. The CBJDs are important in implementing a competency-based recruitment and selection process for getting the right candidates hired and placed in the appropriate positions.

Ensured organizational stability through succession plans and incentives, among others.

Workshops were conducted to equip NEDA personnel in crafting professional succession planning. Employee engagement activities on family development, mental and physical health, productivity, financial literacy, among others, were also carried out.

NEDA also established policies and guidelines on the NEDA Recognition, Awards, and Incentives System for Excellence (NEDA-RAISE) to reward and recognize excellent employee performance and encourage greater employee creativity, innovativeness, and efficiency, enhance employee morale and productivity, and foster awareness and desire to sustain exemplary performance or extraordinary accomplishments.

NEDA also implemented improvements of physical working conditions through construction, refurbishments, installations, and repairs throughout the NEDA building.



Implemented Freedom of Information (FOI) and Data Privacy policies. Various information drive and orientation activities were conducted, including the production of information, education, and communication materials to increase the compliance of NEDA Offices on the Data Privacy Act and FOI. Non-Disclosure Agreements were also signed by all NEDA personnel handling personal and sensitive information to ensure that they will hold the privileged information in strict confidence and will take reasonable precaution to protect such information.

NEDA successfully processed 100 percent or 724 FOI requests received in 2019. With these efforts, NEDA was recognized as one of the top-performing government agencies in the e-FOI portal for its exceptional contribution to the development and progress of FOI in 2019.



NEDA receives award as one of the top-performing agencies in the e-FOI portal.

Initiated capacity and structural development for knowledge management. NEDA pushed for several initiatives to strengthen its knowledge management (KM) systems and processes, particularly in helping establish a dedicated KM unit within the organization. The Asian Development Bank (ADB) conducted various knowledge sharing sessions on KM and provided technical assistance, specifically on initiating a KM audit and needs assessment, which were deemed necessary for NEDA to identify its KM baseline, key constraints and barriers, and strategies to further its overall KM vision. NEDA's request for the creation of the KM Division under the DIS was formally submitted to the DBM and subsequently enhanced after discussions with the DBM Organization, Position Classification, and Compensation Bureau. Moreover, DIS met with the CSC, the Philippine Institute for Development Studies, and ADB to explore possible synergies and areas for collaboration on KM across the bureaucracy.

Enhanced capacity for dealing with emerging legal and legislative issues and concerns. Various NEDA offices conducted lectures and staff development activities on various legislations including, among others, RA 11032 (Ease of Doing Business), RA 6713 (Code of Conduct), SB 689 (Sexual Orientation and Gender Identify Expression Bill), CSC-DOH JMC No. 2010-10 (Protection of the Bureaucracy against Tobacco Industry Interference), and laws and policies pertaining to persons with disability.



NEDA and ADB officials meet during a courtesy call alongside a brown bag session on KM.



Secretary Pernia opens the program for the Futures and Foresight Session conducted by ADB.

Reviewing NEDA's organizational structure, mandate, systems, and operations

ISO Certification. The NEDA Central Office (NCO) successfully completed the first surveillance audit and continued maintenance of ISO 9001:2015 Certification for the Appraisal of Program Project Proposals and Facilitation of the Investment Coordination Committee Action. This affirms that the agency's programming services are compliant with international standards of service. In addition, various NROs have also received and/or have applied for ISO 9001:2015.

Procurement. Various procurement, property, and transport-related internal policies and guidelines were issued to strengthen NEDA's asset management and accountability. Lectures, briefings, and consultations on procurement planning process were conducted with the end-users. These policies and activities resulted in streamlined alternative mode of procurement for goods and services, making the procurement process more efficient.

Information system. The NEDA Central Support Office – Information System (NCSO-IS) was developed to automate the existing manually operated financial and administrative systems using existing IT facilities to integrate related transaction interoperationally online. The said system provides greater reliability in terms of accuracy, efficiency, timeliness, and completeness of outputs involving shorter time to process all related transactions. The NCSO-IS is one of the required systems to prepare the NCO to achieve Level 3 Maturity in the PRIME-HRM.

Greening efforts. NEDA has implemented actions towards greening NEDA's systems and processes such as reduction of material consumption through recycling, participation in clean-up drives and tree planting activities, ban on single-use plastics, monitoring of water and electricity usage, among others.

STRATEGIC LINKAGES

As a coordinating body, NEDA needs to establish strategic linkages with various stakeholders from different sectors nationwide. In 2019, NEDA strengthened its existing partnerships and established new ones to ensure smooth coordination.



Officials and representatives from NEDA and various government agencies attend the Plan Steering Committee meeting of the PDP 2017-2022 Midterm Update.

Strengthening institutional linkages for harmonized policy formulation, planning, investment programming, and budgeting

NEDA officials and personnel acted as resource persons for the PDP 2017-2022 in various activities of several government agencies and non-government bodies – mostly on planning and sectoral topics and issues.

NEDA also led coordination meetings to facilitate the possible linkage of NEDA's PIPOL System with the budget preparation systems of DBM. This aimed to facilitate the tracing of priority programs and projects that are responsive to the PDP/RMs, or included in the PIP, thereby improving connections between investment programming, budgeting, and M&E.

Moreover, through the various committees and groups (e.g., Interagency Technical Committee on Transport Planning, Sub-committee on Water Resources, NEDA Board Infrastructure Committee, Sub-committees on Culture and Migration and Development), NEDA was able to provide technical assistance on at least 75 PDP-related concerns.

Strengthening linkages with implementing agencies, LGUs, private sector, and the academe as source of baseline data and partners for the conduct of policy research, monitoring, and evaluation

NEDA participated in activities and meetings of various inter-agency bodies under various sectors such as governance and institutional development, social, economic, industry, and infrastructure. At least 600 technical assistance and advisory services were provided to various government agencies, LGUs, SUCs, and non-government organizations in these sectors.

Moreover, NEDA organized a learning session on the analysis of the results of the National Values Survey by Dr. Michael Minkov for representatives of culture agencies, Social Development Committee, and other member agencies of the PDP Planning Committee on Culture.

A sub-committee on industry and academe partnership was created in NRO I (Ilocos Region) to propose policies and mechanisms on strengthening industry-academe partnerships; organize continuing dialogue between the industry and the academe;



Secretary Pernia chairs the National Land Use Committee for the immediate enactment of the NaLUA.



NEDA participants during the workshop on the Impact Evaluation Study on the Implementation of the ARTA 2007.

facilitate partnership building between the industry and academe; and monitor the implementation of established partnerships.

NEDA also enhanced its linkages with the legislative branch to enable the agency to take on a strategic role in advocating for and accelerating the passage of priority bills listed in the legislative agenda of the PDP 2017-2022. NEDA provided technical and administrative support for various advisory committee meetings of the Upper and Lower Houses of Congress.

Moreover, NEDA facilitated the completion of the Impact Study of the Implementation of the 2017 Anti-Red Tape Act (ARTA) – the findings and results of which were conveyed to the newly created Anti-Red Tape Authority for reference in implementing anti-corruption measures.



NEDA officials and personnel participate in the VEVA seminar.

As part of capacity development for project preparation for major infrastructure projects, NEDA has been administering the Project Development and Other Related Studies (PDRS) Fund. Under the PDRS, 32 studies and projects have been initiated covering feasibility studies, masterplan formulation, options/alternatives and/or value engineering/value analyses (VEVA), and other pre-investment activities. The PDRS Fund is administered to maintain a rolling pipeline of quality project proposals submitted by concerned implementing agencies. Through the NROs, concerned LGUs of the respective

master plans are engaged and consulted to ensure coherence and consistency of policies, investment planning/programming, and legislative agenda.

Strengthening NCO inter-staff and NRO collaboration to improve work relationships

Various activities were conducted to improve work relationships among NEDA personnel, including NROs.

- First Visayas-Mindanao (VisMin) NROs Health and Productivity Enhancement Conference, which highlighted the importance of mindfulness, Filipino culture, physical and psychological wellness, and camaraderie building among NEDA employees. A total of 271 delegates from NCO and NROs in VisMin joined the activity.
- Sixth Luzon Inter-RDC Secretariat Productivity Olympics, which is an annual activity attended by Luzon RDCs to promote active lifestyle, enhance camaraderie, and foster good working relationships among the participating regions.
- HR Forum, which served as a venue for sharing current and future trends in HR. The event also focused on the professionalization of the NEDA HR and was attended by NCO and NRO HR practitioners and management committee officials.
- First NEDA Financial Planning and Management Conference, an offshoot of the erstwhile Administrative Officers and Financial Officers Conference, which served as platform for NEDA Financial Planning and Management Staff and the NROs to discuss and resolve issues and concerns relating to finance, planning, and management.



Participants from NCO and NROs join the first VisMin Health Productivity Conference.



Heightening the visibility of NEDA in terms of its relevance and role in nation-building

To increase awareness and improve perception of stakeholders and the public on NEDA and its role in nation-building, NEDA conducted the following activities:

Study on Measuring Awareness and Perception on NEDA, *AmBisyon Natin 2040*, and PDP. In line with NEDA's thrusts and priorities, a study to objectively measure NEDA's communication and advocacy efforts was initiated. The study includes establishing indicators and baseline data. The results of the study will be used to fine-tune communication strategies and craft a medium-term communication plan for NEDA, *AmBisyon Natin 2040*, and PDP.

***Tunog ng Progreso* (TNP) Radio Show.** As initiated by NEDA DIS, a total of 52 TNP episodes were aired via Radyo Pilipinas Uno and streamed live on Facebook every Friday from 1:00 p.m. to 2:00 p.m. The show featured various guests from NEDA, its attached agencies, and other government offices promoted and discussed various topics related to the agency and its thrusts. The show also included 36 episodes of a two-minute segment entitled *Eko and Miya*, which uses education and entertainment (edutainment) to promote economic and financial literacy among Filipinos. The last TNP episode was aired in July 2019.

#AskNEDA Media Briefings. #AskNEDA is a monthly participative online-offline media briefing that covers various issues relevant to NEDA. The platform is being used to strengthen NEDA's relations with media practitioners while increasing the public's trust in government through transparency and open communication.

Community outreach activities. Led by the Philippine National Volunteer Service Coordinating Agency, the NROs coordinated the nomination and endorsement of volunteers from the regions for the 2019 Search for Outstanding Volunteers. NROs also conducted community outreach activities in partnership with regional line agencies and private sector organizations to increase awareness on government programs, projects, and activities, and improve delivery of public goods and services in remote areas.

Economic and Financial Literacy Week (EFLW) 2019. The 2019 EFLW celebration has taken a non-traditional approach by applying sustainable consumption and production to economic and financial literacy. Partnerships were forged with private sector such as banks and financial intermediaries to promote financial literacy to students as well as government and civil society information officers. The campaign heightened engagement in NEDA's Facebook page.

ATTACHED AGENCIES



Philippine Institute for Development Studies

PIDS completed at least 15 studies in 2019, focusing on the following research areas: agriculture, natural resources, and environmental management; human development, labor markets, and poverty; institutions, law, and economics; macroeconomics, finance and growth; public economics and governance; regional, urban, and rural development; science, technology, and innovation; trade and industry, and international economy. There were 48 studies ongoing as of end 2019 and 34 studies proposed for 2020.



Philippine National Volunteer Service Coordinating Agency

In 2019, PNVSCA coordinated the deployment of 198 foreign volunteers to priority regions and provinces identified in the National Volunteer Deployment Framework. These are among the 473 in-service volunteers during the period who supported programs and projects in agriculture and fishery, education, environment, health, industry and services, governance, social services, peace and security, safety and resilience, among others. There are also 30 Filipino volunteers serving overseas in developing countries in Africa and Asia under the UN Volunteers and Voluntary Service Overseas.



Tariff Commission

In 2019, the Commission issued 579 advance rulings on classification and 17 tariff classification dispute rulings to help traders and the business sector determine the applicable customs duties on their transactions and assist business planning. The Commission prepared two EOs on tariff modification which were signed by the President in 2019. One is EO 85, s. 2019, which extends by three years the duty-free incentive on importation of capital equipment, spare parts, and accessories by enterprises registered with the Board of Investments to encourage investments and support the operations of new and expanding industries. The other is EO 82, s. 2019, which maintains the Most Favored Nation tariff rates under EO 23, s. 2017 for mechanically deboned meat of chicken and turkey and turkey meat and offals to mitigate the impact of high prices of goods.



Commission on Population and Development

As of September 30, 2019, a total of 667,251 couples and individuals were reached by Responsible Parenthood and Family Planning (RPFP) demand generation, which gives 74.1 percent accomplishment of the 900,000 target for 2019. More than 40 RPFP orientations and classes were conducted by the regional offices with 4,124 participants. Pre-Marriage Orientation and Counselling (PMOC) for 1,803 participants and 438 Training of Trainers were provided to PMOC members or teams. Orientations on Natural Family Planning/ Fertility-Based Awareness Methods were also conducted for 115 participants and Trainer's Training were provided to 69 facilitators.



Philippine Statistical Research and Training Institute

PSRTI conducted 27 regular statistical training programs to 477 participants. The Institute also conducted a training course on Introduction to Regression Analysis and Forecasting for the Senate Economic Policy Office. In partnership with the NEDA Central Office, PSRTI also completed the study entitled “Development of Framework and Methodology to Estimate a Quality of Life Index in the Philippines.”



Public-Private Partnership Center

The PPP Center intensified its Local PPP Strategy implementation in 2019. Six LGUs signed a Memorandum of Agreement (MOA) with the agency to facilitate PPP Center’s assistance in developing their PPP projects. The Project Development and Monitoring Facility Panel of Consultants for Resilient PPP Projects was also established, which local implementing agencies (LIAs) can tap for project assistance. PPP Center also offered in-house business case development services as a response to the need of LIAs for additional resources and capacity building in developing their own PPP projects. The agency also signed with DILG the Joint Memorandum Circular on the Supplemental Guidelines on PPP for the People Initiative for Local Governments (LGU P4), which mainly aims to provide LGUs further guidance on the different LGU P4 modalities.

The DOTr and the Bases Conversion and Development Authority officially handed over the Clark International Airport Operations and Maintenance Project on August 16, 2019 to their private partner, Luzon International Premier Airport Development Corporation. The New Manila International Airport Project was also awarded to San Miguel Holdings Corporation.



Philippine Statistics Authority

The pilot registration for the Philippine Identification System (PhilSys) commenced in November 2019 starting with the registration of the members of the House of Representatives, congressional staff and employees, and other government agencies.

As of December 2019, 38 surveys and censuses were conducted by the PSA under its national statistics development program, 95 percent of which were completed within the target timeline. PSA disseminated 100 percent of statistical products within its Advance Release Calendar or prescribed period. There were 25 data dissemination fora conducted.

The PSA, through the implementation of its Statistical Survey Review and Clearance System, provided technical assistance to 19 government agencies for the improvement in the design of their respective surveys. The PSA Board also approved 21 statistical policies.

Moreover, the PSA has been maintaining 40 civil registration servicing outlets. A total of 22,522,965 civil registration transactions were completed in 2019, with an average satisfaction rating of 88 percent by the public on these services.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the Year Ended December 31, 2019*
(In Philippine Peso)

ASSETS

Current Assets

Cash and Cash Equivalents	61,351,307.08	
Receivables	407,217,853.60	
Inventories	9,764,803.41	
Other Current Assets	10,827,459.57	489,161,423.66

Non-Current Assets

Investments	233,120.00	
Property, Plant, and Equipment	1,303,528,673.30	
Intangible Assets	6,566,605.27	
Development in Progress	9,245,343.51	
Other Non-Current Assets	6,610,508.63	1,326,184,250.71

TOTAL ASSETS

1,815,345,674.37

LIABILITIES

Current Liabilities

Financial Liabilities	21,565,335.94	
Inter-Agency Payables	5,859,747.49	
Intra-Agency Payables	3,115.64	
Trust Liabilities	22,174,113.15	
Other Payables	1,103,892.94	
Deferred Credits/Unearned Income	276,176.15	50,982,381.31

Non-Current Liabilities

Trust Liabilities	111,064,322.42	
Other Payables	7,455,828.24	118,520,150.66

TOTAL LIABILITIES

169,502,531.97

NET ASSETS/EQUITY

Accumulated Surplus/(Deficit)		1,645,843,142.40
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TOTAL LIABILITIES AND NET ASSETS

1,815,345,674.37

Note: The accompanying Consolidated Financial Statements of NEDA for the year ended December 31, 2019 were unaudited and will be replaced upon issuance of FY 2019 Consolidated Annual Audit Report by the Commission on Audit (COA).

CONSOLIDATED STATEMENT OF FINANCIAL PERFORMANCE

For the Year Ended December 31, 2019*
(In Philippine Peso)

REVENUE

Service and Business Income	113,450.00	
Shares, Grants, and Donations	2,298,803.51	
Miscellaneous Income	34,850.67	
Total Revenue		2,447,104.18

LESS: CURRENT OPERATING EXPENSES:

Personnel Services	1,001,498,130.02	
Maintenance and Other Operating Expenses	1,142,372,438.59	
Financial Expenses	5,635.00	
Non-Cash Expenses	91,334,559.92	
Total Current Operating Expenses		2,235,210,763.53

SURPLUS/ (DEFICIT) FROM CURRENT OPERATIONS **(2,232,763,659.35)**

FINANCIAL ASSISTANCE/SUBSIDY	2,332,044,863.65	
Less: Financial Assistance/Subsidy to NGAs, LGUs, GOCCs, NGOs/POs	41,259.81	
Net Financial Assistance/Subsidy		2,332,003,603.84

OTHER NON-OPERATING INCOME	7,118.34	
Sale of Assets	21,800.00	
Gains and Reversal		
Total Other Non-Operating Income		28,918.34

SURPLUS / (DEFICIT) FOR THE PERIOD **99,268,862.83**

Note: The accompanying Consolidated Financial Statements of NEDA for the year ended December 31, 2019 were unaudited and will be replaced upon issuance of FY 2019 Consolidated Annual Audit Report by the COA.

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As of December 31, 2019

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